

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON D.C. 20549

FORM 8-K

Current Report

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): June 9, 2020



BRINKER INTERNATIONAL, INC.

(Exact name of registrant as specified in its charter)

DE

(State or Other Jurisdiction of Incorporation)

1-10275

(Commission File Number)

75-1914582

(I.R.S. Employer Identification No.)

3000 Olympus Blvd

Dallas TX

(Address of principal executive offices)

75019

(Zip Code)

(972) 980-9917

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol(s)	Name of exchange on which registered
Common Stock, \$0.10 par value	EAT	NYSE

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425).
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12).
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)).
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)).

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

SECTION 2 – FINANCIAL INFORMATION

Item 2.02. Results of Operations and Financial Conditions.

The information contained under this Item 2.02 in this Current Report on Form 8-K, including the Exhibit attached hereto, is being furnished and shall not be deemed to be “filed” for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section. Furthermore, the information contained in this Current Report on Form 8-K shall not be deemed to be incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended.

On June 9, 2020, Brinker International, Inc. (“Company”) issued a Press Release announcing a COVID-19 impact update. A copy of the Press Release is attached hereto as Exhibit 99.1.

SECTION 9 – FINANCIAL STATEMENTS AND EXHIBITS

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

[99.1](#) Press Release dated June 9, 2020.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BRINKER INTERNATIONAL, INC.,
a Delaware corporation

Dated: June 9, 2020

By: /s/ WYMAN T. ROBERTS

Wyman T. Roberts,
President and Chief Executive Officer
and President of Chili's Grill & Bar
(Principal Executive Officer)



BRINKER INTERNATIONAL PROVIDES BUSINESS UPDATE IN RESPONSE TO COVID-19
More than 82% of Chili's and Maggiano's restaurants have reopened dining rooms across the U.S.

DALLAS (June 9, 2020) – Brinker International, Inc. (NYSE: EAT) today announced business results as Chili's® Grill & Bar and Maggiano's Little Italy® restaurants continue the process of reopening dining rooms per state and local guidelines.

“As we reopen our dining rooms across the country, our commitment is to do so safely, including training for team members and physical changes in our restaurants. With hospitality in our DNA, we’re glad to be together again, but at a safe distance,” said Wyman Roberts, chief executive officer of Brinker International. “Our guests are telling us they are glad to be back at the table, too, as demonstrated by increasing sales as dining rooms reopen.”

- As of June 8, 2020, there are 873 Chili's restaurants with dining rooms open
- Comparable restaurant sales for these Chili's locations with open dining rooms for the week ended June 3, 2020 are down approximately 11% compared to the prior year
- Chili's continues to outpace the casual dining industry and grow market share. Third-party data indicates Chili's comparable restaurant sales are on average more than 20 percentage points better than comparable restaurant sales for the casual dining industry over the last five weeks
- Chili's has retained more than 70% of off-premise sales after dining rooms have reopened as of the week ending June 3, 2020 compared to the week ending April 29, 2020 when dining rooms had begun to reopen
- The company is generating positive operating cash flow and utilizing it to pay down outstanding debt. The company is also substantially current with all rent obligations

Sales performance for Brinker and its reportable segments are as follows:

COMPARABLE RESTAURANT SALES

Comparable restaurant sales represents the percentage change in sales at company-owned restaurants:

	Comparable Restaurant Sales					
	Fiscal 20 vs Fiscal 19					
	Week Ended					
	4/29/2020	5/6/2020	5/13/2020	5/20/2020	5/27/2020	6/3/2020
Chili's	(42.1)%	(31.6)%	(28.5)%	(25.2)%	(22.5)%	(18.9)%
Maggiano's	(72.1)%	(73.8)%	(61.4)%	(70.8)%	(66.4)%	(69.9)%
Company-owned	(45.9)%	(37.1)%	(33.4)%	(31.7)%	(28.3)%	(25.6)%

Comparable restaurant sales include all restaurants that have been in operation for more than 18 months, except restaurants acquired by the company from franchisees are not included until they have been company owned for more than 12 months. Amounts are calculated based on comparable current period versus same period a year ago.

COMPARABLE RESTAURANT SALES - CHILI'S OPENED DINING ROOMS

Opened dining rooms comparable restaurant sales represents the percentage change in company-owned Chili's restaurant sales that had dining rooms open during the following weekly periods:

Comparable Restaurant Sales - Chili's Opened Dining Rooms						
Fiscal 20 vs Fiscal 19						
Week Ended						
	4/29/2020	5/6/2020	5/13/2020	5/20/2020	5/27/2020	6/3/2020
Chili's	(16.5)%	(14.4)%	(14.2)%	(12.3)%	(10.3)%	(10.8)%

TOTAL COMPANY SALES

Total company sales includes restaurant dining room and off-premise revenues for each brand:

Total Company Sales						
Week Ended						
(dollars in millions)	4/29/2020	5/6/2020	5/13/2020	5/20/2020	5/27/2020	6/3/2020
Chili's	\$ 33.8	\$ 40.1	\$ 45.2	\$ 43.8	\$ 45.0	\$ 46.6
Maggiano's	\$ 2.1	\$ 2.1	\$ 3.9	\$ 2.5	\$ 2.6	\$ 2.4

LIQUIDITY AND CASH BALANCE

As a result of increased sales and disciplined expense management, the company is now generating average weekly positive cash flow. As of June 3, 2020, cash on hand is approximately \$113 million and revolver availability is \$429 million, resulting in available liquidity of \$542 million.

FORWARD CALENDAR

The company expects to return to its normal quarterly business update schedule. Brinker's next earnings release call for the fourth quarter of fiscal 2020 will be on August 12, 2020.

ABOUT BRINKER

Brinker International, Inc. is one of the world's leading casual dining restaurant companies. Based in Dallas, Texas, as of March 25, 2020, Brinker owned, operated, or franchised 1,675 restaurants under the names Chili's® Grill & Bar (1,622 restaurants) and Maggiano's Little Italy® (53 restaurants).

FORWARD-LOOKING STATEMENTS

The statements contained in this release that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. The forward-looking statements in this release are based on information available to us as of the date any such statements are made and we assume no obligation to update these forward-looking statements except as required by law. Forward-looking statements are based on our current plans and expectations and involve risks and uncertainties which could cause actual results to differ materially from those projected in forward-looking statements. These risks and uncertainties are, in many instances, beyond our control. Such risks and uncertainties include, among other things, health epidemics or pandemics (such as COVID-19), the impact of competition, changes in consumer preferences, consumer perception of food safety, reduced disposable income, unfavorable publicity, increased minimum wages, governmental regulations, the impact of mergers, acquisitions, divestitures and other strategic transactions, the Company's ability to meet its business strategy plan, third party delivery risks, loss of key management personnel, failure to hire and retain high-quality restaurant management, the impact of social media, failure to protect the security of data of our guests and team members, product availability, regional business and economic conditions, litigation, franchisee success, downgrades in our credit ratings, inflation, changes in the retail industry, technology failures, failure to protect our intellectual property, outsourcing, impairment of goodwill or assets, failure to maintain effective internal control over financial reporting, actions of activist shareholders, adverse weather conditions, terrorist acts, health epidemics or

pandemics, and tax reform, as well as the risks described under the caption "Risk Factors" in our most-recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q.

SOURCE: Brinker International, Inc. 1-800-775-7290, media.requests@brinker.com